

DIAMOND ESTATES WINES & SPIRITS INC.
1067 Niagara Stone Road
Niagara-on-the-Lake, Ontario
L0S 1J0

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

NOTICE IS HEREBY GIVEN that an annual general (the “**Meeting**”) of the shareholders of Diamond Estates Wines & Spirits Inc. (the “**Corporation**”) will be held on Thursday, September 24, 2026 at 10:00 a.m. (Eastern Daylight Saving Time) by Zoom teleconference (information below in Note 3) for the following purposes:

1. to receive the audited consolidated financial statements of the Corporation for the fiscal year ended March 31, 2026, and the auditor’s report thereon;
2. to fix the number of directors of the Corporation at six and to elect each of the directors for the ensuing year;
3. to appoint auditors for the ensuing year and to authorize the directors to fix the auditors’ remuneration; and
4. to transact such other business as may properly come before the Meeting or any adjournment thereof.

The board of directors of the Corporation (the “**Board**”) has fixed Wednesday August 5, 2026 as the record date for the determination of shareholders entitled to notice of, and to vote at, the Meeting and any adjournment thereof.

This notice of meeting is accompanied by the Circular.

A shareholder who is unable to attend the Meeting in person and who wishes to ensure that such shareholder’s shares will be voted at the Meeting is requested to complete, date and execute the form of proxy which was mailed separately to shareholders and deliver it by facsimile, by hand or by mail or vote online in accordance with the instructions set out in the form of proxy and in the management information circular.

DATED at Toronto, Ontario this 5th day of August, 2026.

BY ORDER OF THE BOARD

(signed) “Andrew Howard”

Andrew Howard
President and Chief Executive Officer

NOTES:

1. Shareholders registered on the books of the Corporation at the close of business August 5, 2026 are entitled to notice of and to vote at the Meeting.
2. The Board has fixed a time that is not less than 48 hours (excluding Saturdays, Sundays and statutory holidays) before the Meeting or any adjournment thereof as the time before which the instrument of proxy to be used at the Meeting must be deposited with the Corporation's transfer agent, TSX Trust Company, Suite 301, 100 Adelaide Street West, Toronto, Ontario, M5H 4H1.
3. Join Zoom Meeting

<https://us02web.zoom.us/j/88425435194?pwd=OIFiLLcuMHXHHULNaED0xTHTCD2zto.1>

Meeting ID: 884 2543 5194

Passcode: 679989

One tap mobile

+15873281099,,88425435194#,,, *679989# Canada

+16473744685,,88425435194#,,, *679989# Canada

Join instructions

https://us02web.zoom.us/join/88425435194/invitations?signature=2fW-vl_2ByWm_3DZjYOUuxpAdCZfrD_nerlr-1tASjQ

DIAMOND ESTATES WINES & SPIRITS INC.
1067 Niagara Stone Road
Niagara-on-the-Lake, Ontario
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MANAGEMENT INFORMATION CIRCULAR

for the Annual General Meeting of Shareholders to be held on September 24, 2026

GENERAL PROXY INFORMATION

SOLICITATION OF PROXIES

This management information circular (the “**Circular**”) is furnished in connection with the solicitation of proxies for use at the annual general meeting (the “**Meeting**”) of shareholders (the “**Shareholders**”) of Diamond Estates Wines & Spirits Inc. (the “**Corporation**”) to be held on Thursday, September 24, 2026 at 10:00 am. (Eastern Daylight Time) by Zoom teleconference (link below) and at any adjournments thereof, for the purposes set out in the accompanying notice of meeting. The cost of solicitation of proxies will be borne by the Corporation.

Join Zoom Meeting:

<https://us02web.zoom.us/j/88425435194?pwd=OIFiLLeuMHXHHULNaED0xTHTCD2zto.1>

Meeting ID: 884 2543 5194

Passcode: 679989

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Join instructions

https://us02web.zoom.us/join/88425435194/invitations?signature=2fW-vl_2ByWm_3DZjYOUuxpAdCZfrD_nerIr-ltASjQ

APPOINTMENT AND REVOCATION OF PROXIES

The persons named in the enclosed form of proxy are directors or representatives of the Corporation. **A SHAREHOLDER DESIRING TO APPOINT SOME OTHER PERSON, WHO NEED NOT BE A SHAREHOLDER OF THE CORPORATION, TO REPRESENT THEM AT THE MEETING MAY DO SO** by inserting such other person’s name in the blank space provided in the form of proxy and depositing the completed proxy with the Corporation’s transfer agent, TSX Trust Company, Suite 301, 100 Adelaide Street West, Toronto, Ontario, M5H 4H1, as instructed below. Shareholders may execute a proxy personally or through an attorney duly authorized in writing, or, if the shareholder is a corporation, under its corporate seal by an officer or attorney duly authorized.

In addition to any other manner permitted by law, a proxy may be revoked before it is exercised by an instrument in writing executed and delivered in the same manner as the proxy at any time up to and including the last business day preceding the day of the Meeting or any adjournment at which the proxy is to be used or delivered to the Chair of the Meeting on the day of the Meeting or any adjournment prior to the time of voting and upon either such occurrence, the proxy is revoked.

DEPOSIT OF PROXY

ALL PROXIES TO BE USED AT THE MEETING MUST BE DEPOSITED NOT LATER THAN 48 HOURS PRECEDING THE DAY OF THE MEETING, EXCLUDING SATURDAYS, SUNDAYS AND STATUTORY

HOLIDAYS, OR ANY ADJOURNMENT, WITH THE CORPORATION'S TRANSFER AGENT, TSX Trust Company, Suite 301, 100 Adelaide Street West, Toronto, Ontario, M5H 4H1, by mail or pursuant to the instructions provided on the form of proxy. Shareholders may also vote online via www.voteproxyonline.com by entering the 12-digit control number found on the Form of Proxy or fax via 416-595-9593.

NON-REGISTERED SHAREHOLDERS

Only Shareholders of record at the close of business on Wednesday, August 5, 2026 (the "**Record Date**"), or the persons they appoint as their proxies are permitted to vote at the Meeting. However, in many cases, shares beneficially owned by a person (a "**Non-Registered Holder**") are registered either:

- i. in the name of an intermediary (an "**Intermediary**") that the Non-Registered Holder deals with in respect of the shares of the Corporation (Intermediaries include, among others, banks, trust companies, securities dealers or brokers and trustees or administrators of self-administered RRSPs, RRIFFs, RESPs and similar plans); or
- ii. in the name of a clearing agency (such as The Canadian Depository for Securities Limited ("**CDS**")) of which the Intermediary is a participant.

In accordance with the requirements of National Instrument 54-101 ("**NI 54-101**"), the Corporation will have distributed copies of the notice of meeting, this Circular and the form of proxy (collectively, the "**Meeting Materials**") to the clearing agencies and Intermediaries for onward distribution to Non-Registered Holders. Intermediaries are required to forward the Meeting Materials to Non-Registered Holders unless a Non-Registered Holder has waived the right to receive them. Intermediaries often use service companies to forward the Meeting Material to Non-Registered Holders. Generally, Non-Registered Holders who have not waived the right to receive Meeting Materials will either:

- i. be given a form of proxy which has already been signed by the Intermediary (typically by a facsimile, stamped signature), which is restricted as to the number of shares beneficially owned by the Non-Registered Holder but which is otherwise uncompleted. In this case, the Non-Registered Holder who wishes to submit a proxy should properly complete the form of proxy and submit it to the Corporation or the Corporation's transfer agent, TSX Trust Company, Suite 301, 100 Adelaide Street West, Toronto, Ontario, M5H 4H1; or
- ii. more typically, be given a form of proxy which is not signed by the Intermediary and which, when properly completed and signed by the Non-Registered Holder and returned to the Intermediary or its service company, will constitute voting instructions (often called a "proxy authorization form") which the Intermediary must follow. Typically, the Non-Registered Holder will be given a page of instructions that contains a removable label containing a barcode and other information. In order for the form of proxy to validly constitute a proxy authorization form, the Non-Registered Holder must remove the label from the instructions and affix it to the form of proxy, properly complete and sign the form of proxy, and submit it to the Intermediary or its service company in accordance with the instructions of the Intermediary or its service company.

In either case, the purpose of these procedures is to permit Non-Registered Holders to direct the voting of the shares of the Corporation they beneficially own. Should a Non-Registered Holder who receives either form of proxy wish to vote at the Meeting in person (or have another person attend and vote on behalf of the Non-Registered Holder), the Non-Registered Holder should strike out the person named in the proxy and insert the Non-Registered Holder or such other person's name in the blank space provided. In either case, Non-Registered Holders should carefully follow the instructions of their Intermediary, including those regarding when and where the proxy or proxy authorization form is to be delivered.

A Non-Registered Holder may revoke a proxy authorization form (voting instructions) or a waiver of the right to receive Meeting Materials and to vote which has been given to an Intermediary at any time by written notice to the Intermediary, except that an Intermediary is not required to act on a revocation of a proxy authorization form (voting instructions) or of a waiver of the right to receive Meeting Materials and to vote which is not received by the Intermediary at least seven days prior to the Meeting.

EXERCISE OF DISCRETION OF PROXIES

The persons named in the accompanying form of proxy for use at the Meeting will vote the shares in respect of which they are appointed in accordance with the directions of the Shareholders appointing them. IN THE ABSENCE OF SUCH DIRECTIONS, SUCH SHARES SHALL BE VOTED “FOR” on all of the matters listed in the notice of meeting, and as more particularly described in this Circular.

The enclosed form of proxy confers discretionary authority upon the person named with respect to any amendment, variation or other matter to come before the Meeting, other than the matters referred to in the notice of meeting. HOWEVER, IF ANY SUCH AMENDMENTS, VARIATIONS OR OTHER MATTERS WHICH ARE NOT NOW KNOWN TO THE MANAGEMENT SHOULD PROPERLY COME BEFORE THE MEETING, THE SHARES REPRESENTED BY THE PROXIES WILL BE VOTED IN ACCORDANCE WITH THE BEST JUDGMENT OF THE PERSON OR PERSONS VOTING SUCH PROXIES.

VOTING SECURITIES AND PRINCIPAL HOLDERS

The authorized capital of the Corporation consists of an unlimited number of common shares (the “**Common Shares**”) of which 67,818,328 Common Shares are issued and outstanding as fully paid and non-assessable as at August 5, 2026, the Record Date for the Meeting. Each holder of Common Shares of record will be entitled to one vote for each Common Share held at the Meeting.

To the knowledge of the directors and executive officers of the Corporation, based on the most recent publicly available information, as of the date hereof, the only persons that beneficially own, directly or indirectly, or control or direct voting securities of the Corporation carrying more than 10% of the voting rights attached to the voting securities of the Corporation are as follows:

Name	Number of Shares	Percentage of Total Issued
Lassonde Industries Inc. ⁽¹⁾	32,846,506	48.43%
CDS & Co. ⁽²⁾	25,977,241	38.30%

Notes:

- (1) Lassonde Industries Inc. (“**Lassonde**”) also owns (directly or indirectly) 773,283 DSUs as of March 31, 2026, and a \$500,000 principal amount convertible debenture (which rolled over in each of November 2023, 2024 and 2025 adding 10% accrued interest of \$50,000 each time) and a \$1,304,000 principal amount convertible debenture that it acquired as of November 9, 2025 and which debenture had its accrued interest to November 9, 2025 already paid to the previous holder, therefore the principal amount of both debentures (\$1,804,000) would be convertible into 8,200,000 common shares at the current convertible debenture price of \$0.22 per share for the conversion of principal, and the interest on the debentures (to August 9, 2026 of \$150,000 + \$37,500 + \$97,800 = \$285,300) would convert to 1,902,000 common shares if one were to use a \$0.15 price per share conversion price for the interest as to the approximate math out to August 5, 2026. In addition, Mr. Pierre-Paul Lassonde, a control shareholder of Lassonde Industries Inc., through 3346625 Canada inc. (“**Lassonde Holding**”), owns 2,117,824 shares and a \$2.85 million principal amount convertible debenture (which rolled over in each of November 2023, 2024 and 2025 adding 10% accrued interest of \$285,000 each time), the principal of which would be convertible into 12,954,545 common shares and the interest into 7,125,000 common shares using the same approximate math as above. Upon conversion of all such convertible securities and using these assumptions, combined Lassonde and Mr. Lassonde would then hold an aggregate of 63,601,334 Common Shares of the 98,773,156 potential issued Common Shares, after taking effect to the foregoing (approximately 64% on a fully diluted basis).
- (2) The Corporation is not aware of the beneficial ownership of the Common Shares held by this financial intermediary, whose holdings may also reflect some or all of the shares beneficially owned by other individuals and entities shown in this table.

EXECUTIVE COMPENSATION

Named Executive Officers

Pursuant to applicable securities regulations, the Corporation must disclose the compensation paid to its Named Executive Officers (“**NEOs**”) for the two most recently completed financial years. NEOs include the Corporation’s Chief Executive Officer, the Corporation’s Chief Financial Officer and the most highly compensated executive officer, provided that disclosure is not required for those executive officers, other than the Chief Executive Officer and Chief Financial Officer, whose total compensation did not exceed \$150,000. The Corporation’s current NEOs are Andrew Howard as President and Chief Executive Officer and Basman Alias as Chief Financial Officer.

Compensation Discussion and Analysis

The compensation of management is set by the board of directors of the Corporation (the “**Board**”) pursuant to a compensation program. For the year ended March 31, 2026, the Corporation did not have a formal pre-determined compensation plan. Rather, the Corporation informally assessed the performance of its NEOs and considered a variety of factors generally, both objective and subjective, when determining compensation levels, including the existing contractual relationships with the NEOs. For the financial year ended March 31, 2026, the compensation program had the following objectives: (1) to provide a compensation program that is fair and competitive in order to attract and retain well-qualified and experienced executives within the Corporation; (2) to focus the efforts of executives on business performance; and (3) to recognize individual performance. Following completion of the Corporation’s Qualifying Transaction the Corporation adopted a compensation committee (the “**Compensation Committee**”) and charter. The Compensation Committee currently consists of John De Sousa, Claude Gilbert (Chair) and Ron McEachern.

Compensation for the NEOs is composed primarily of three components: base salary, performance bonuses and s-based compensation:

Base Salary

Base Salary form an essential component of the Corporation’s compensation strategy as they are key to the Corporation remaining competitive, are fixed and therefore not subject to uncertainty, and can be used as the base to determine other elements of compensation and benefits.

In determining the base salaries of executive officers, the Board considers the following: (a) the recommendations of the Compensation Committee; (b) the particular responsibilities related to the position; (c) the experience, expertise and level of the executive officer; (d) the executive officer’s length of service to the Corporation; and (e) the executive officer’s overall performance based on informal feedback.

There is no mandatory framework that determines which of the above-referenced factors may be more or less important and the emphasis placed on any of these factors is at the discretion of the Board and may vary among the executive officers. In respect of the base salary paid to the President and Chief Executive Officer, the Board and the Compensation Committee also broadly considered the performance of the President and Chief Executive Officer against the Corporation’s performance in the previous year. The Corporation does not engage in benchmarking and did not focus on any particular performance metric.

Bonus Payments

The purpose of the Corporation’s bonus program is to provide the NEOs with the opportunity to receive a cash incentive that is broadly related to the progress of the Corporation and individual performance. The Corporation does not utilize a set of formal objective measures to determine discretionary bonus entitlements; rather, bonus payments to NEOs are determined in a discretionary manner on a case-by-case basis. In addition, no specific weights are assigned to any criteria individually, rather, the performance of the Corporation is broadly considered as a whole when determining the level of bonuses (if any) to be paid. In addition, the Corporation does not focus on any particular performance metric in awarding bonuses.

Long-Term Incentives

The Board believes that granting stock options to officers, directors, consultants and employees encourages retention and more closely aligns the interests of key personnel with the interests of Shareholders while at the same time not drawing on the limited cash resources of the Corporation. The Corporation grants options to its management, directors and consultants on a case-by-case basis in keeping with the Corporation’s compensation objectives.

The Corporation does not utilize a set of formal objective measures to determine long-term incentive entitlements, rather, long-term incentive grants, such as stock options, to NEOs are determined in a discretionary manner on a case-by-case basis, but having consideration to the number of options previously granted. There are no other specific

quantitative or qualitative measures associated with option grants and no specific weights are assigned to any criteria individually, rather, the performance of the Corporation is broadly considered when determining the number of stock-based compensation (if any) to be granted and the Corporation does not focus on any particular performance metric.

The Corporation has no pension plan in place, and there are no provisions in the Corporation's employment agreements for any additional compensation to be paid to any officers, directors, or employees on a change in control of the Corporation, other than those outlined below under "Termination and Change of Control Benefits".

Risks of Compensation Policies and Practices

The Compensation Committee and the Board work in tandem to oversee any potential risks in the Corporation's compensation policies and practices. There are no formal practices in place to identify and mitigate excessive risks other than through informal discussion at meetings of the Compensation Committee and the Board. The Board and the Compensation Committee have considered the risks of the current compensation program as set out herein and have determined that at this stage in the development of the Corporation the risks are not material.

Purchase of Financial Instruments

The Corporation currently does not have in place any formal policies to prevent a director or NEO from purchasing financial instruments that are designed to hedge or offset a decrease in market value of equity securities granted as compensation or held directly or indirectly by such director or NEO, but the Corporation is considering adopting such a policy in the current financial year.

Summary compensation table

The following table sets forth compensation earned by the NEOs during the financial years ended March 31, 2026, and March 31, 2025.

Name and Principal position	Year	Salary (\$)	Share-based awards (\$)	Option-based awards (\$) ⁽¹⁾	Non-equity incentive plan compensation (\$)		Pension value	All other compensation (\$) ⁽²⁾	Total annual compensation (\$)
					Annual incentive plans	Long-term incentive plans			
Andrew Howard, President and CEO ⁽³⁾	2026	275,000	N/A	72,655	N/A	N/A	N/A	13,000	359,728
	2025	220,000	N/A	59,098	N/A	N/A	N/A	119,087	398,185
Basman Alias, CFO ⁽⁴⁾	2026	160,240	N/A	62,912	N/A	N/A	N/A	9,600	232,753
	2025	Nil	N/A	N/A	N/A	N/A	N/A	N/A	Nil
Ryan Conte, CFO ⁽⁵⁾	2026	200,000	N/A	Nil	N/A	N/A	N/A	29,077	229,077
	2025	200,000	N/A	20,165	N/A	N/A	N/A	112,805	336,970

Notes:

- (1) These amounts are for options vested during the fiscal year. Determined using the Black-Scholes pricing model at the date of grant because Management feels it is the best model to ascertain a fair, realistic value for options.
- (2) The "Other Compensation" historically is the car and cell phone allowances of the executives. However, in fiscal 2024/25, each of Messrs. Howard and Conte received a \$100,000 retention bonus for (a) agreeing to waive the change of control one-year of salary

- buyouts in their respective employment agreements (that was triggered by the change of control to Lassonde in spring 2024) and to stay on for a period of at least 6 months thereafter and (b) meeting certain performance objectives and goals during such six month period.
- (3) Mr. Howard was appointed as President and Chief Executive Officer effective August 1, 2022. Mr. Howard, who is also a director of the Corporation, does not receive any additional compensation for his role as a director.
 - (4) Mr. Alias was appointed Chief Financial Officer on August 26, 2025 and therefore received no compensation from the Corporation during fiscal 2024/25.
 - (5) Until August 26, 2025, Mr. Conte had been Chief Financial Officer, since March 8, 2021 and the amounts above include salary continuance for Mr. Conte.

Termination And Change of Control Benefits

Andrew Howard, Chief Executive Office of the Corporation is entitled to receive twelve (12) months of his base salary plus car allowance and health benefits (excluding any long term disability amounts and company provided life insurance) plus any accrued amounts to such date owing to them under the Corporation's bonus or stock option plan, such as an owing bonus or vested stock options (in accordance with the stock option plan of the Corporation) in the event of (a) being terminated without cause or (b) if there is a change of control of the Corporation and the executive triggers their rights of severance pay within six (6) months of such change of control date.

Incentive Plan Awards

Outstanding Option-Based Awards

Mr. Alias was issued 600,000 share options of the Corporation on October 23, 2025 and 650,000 options on October 30, 2025, each with a strike price of \$0.19 and such options vesting over 4 years in equal tranches and expiring after 5 years of issuance, as part of his compensation for joining the Corporation.

The Option-based awards costs listed below represent the expense to the Corporation during fiscal 2025-26 for the currently outstanding share options of such NEO party.

Incentive Plan Awards—Value Vested or Earned During the Financial Year

Name	Option-based awards - Value vested during the year (\$) ⁽¹⁾	Share-based awards - Value vested during the year (\$)	Non-equity incentive plan compensation- Value vested during the year (\$)
Andrew Howard, President and CEO	72,655	N/A	N/A
Basman Alias, CFO	69,212	N/A	N/A
Ryan Conte, former CFO ⁽²⁾	Nil	N/A	N/A

Note:

- (1) Determined using the Black-Scholes pricing model at the date of grant because Management feels it is the best model to ascertain a fair, realistic value for options.
- (2) Mr. Conte ceased his full-time employment with the Corporation as of August 26, 2025.

Stock Option Plan

The Corporation currently maintains a stock option plan (the “**Stock Option Plan**”) and pursuant thereto grants options to purchase Common Shares. Certain amendments to the Stock Option Plan were adopted by the Board on August 17, 2021. These changes, being entirely administrative in nature, were to remove references to the Corporation's predecessor, a Capital Pool Company pursuant to the policies of the TSX Venture Exchange (the “**Exchange**”) and removed references applicable only to Capital Pool Companies. The amendments did not require shareholder approval. The total number of shares available and existing options were all reduced by a factor of 10, as a result of the 10:1 share consolidation of the Corporation effected as of November 10, 2021, and correspondingly the exercise prices of the existing options issued were all increased by a factor of 10. Lastly, the Stock Option Plan was further revised at the October 30, 2025 Annual General Meeting of the Shareholders of the Corporation. The current Stock Option Plan of the Corporation is available for review on the Corporation's SEDAR+ profile.

The purpose of the Stock Option Plan is to encourage share ownership by directors, senior officers and employees, together with consultants, who are primarily responsible for the management and growth of the business. The number of Common Shares, the exercise price per Common Share, the vesting period and any other terms and conditions of options granted pursuant to the Stock Option Plan, from time to time, are determined by the Board at the time of the grant, subject to the defined parameters of the Stock Option Plan.

Currently the maximum number of Common Shares which may be reserved and set aside for issue under the Stock Option Plan and the DSU Plan (as defined and outlined below) is equal to up to 20% of the issued and outstanding Common Shares as at the date of any such grant of options, provided that the Board may, subject to Shareholder and regulatory approvals, increase such number.

The Stock Option Plan is administered by the Board, which has the authority thereunder to delegate its administration and operation to the Compensation Committee of the Board. Participation is limited to directors, officers, employees and consultants providing services to the Corporation.

The exercise price of any option cannot be less than the Market Price of the Common Shares at the time the option is granted. “Market Price” is a defined term under the policies of the Exchange but generally means the last closing price of the Common Shares immediately prior to the date of the granting of an option. The exercise period cannot exceed five years. Options will terminate on the date of expiration specified, ninety days after termination of employment, or one year after the death of the grantee.

The number of Common Shares reserved for issuance to any individual director or officer will not exceed 5% of the issued and outstanding Common Shares and the number of Common Shares reserved for issuance to all technical consultants will not exceed 2% of the issued and outstanding Common Shares. Options representing not more than 10% of the issued and outstanding Common Shares may be granted to Insiders (as such term is defined under the policies of the Exchange) within any twelve-month period. Options that have vested may be exercised up to 90 days following cessation of the optionee’s position with the Corporation, provided that if the cessation of office, directorship or technical consulting arrangement was by reason of death then the option may be exercised within a maximum period of one year after such death (all subject to the expiry date of such option). The Stock Option Plan also provides for adjustments to outstanding options in the event of any consolidation, subdivision, conversion or exchange of the Corporation’s shares.

As of March 31, 2026, options to acquire up to 5,925,000 Common Shares of the Corporation had been granted and are outstanding pursuant to the Stock Option Plan.

Deferred Share Unit Plan

The Corporation currently maintains a deferred share unit plan (the “**DSU Plan**”) and pursuant thereto grants deferred share units (each, a “**DSU**”). The DSU Plan has been established to assist the Corporation in the recruitment and retention of qualified persons and to encourage share ownership by those who are primarily responsible for the management and growth of the business.

The Board uses DSUs issued under the DSU Plan, as well as options issued under the Stock Option Plan, as part of the Corporation’s overall compensation plan. Since the value of DSUs increase or decrease with the price of the Common Shares, DSUs reflect a philosophy of aligning the interests of management and directors with those of the Shareholders by tying compensation to share price performance.

The grant of DSUs pursuant to the DSU Plan is determined by the Board at the time of the grant, subject to the defined parameters of the DSU Plan. The DSU Plan is administered by the Board, which has the authority thereunder to delegate certain administrative and operational matters to the Compensation Committee from time to time.

The maximum number of Common Shares currently reserved for issuance under the DSU Plan is linked to the total cap of 20% of the total number of outstanding shares of the Company for share-based compensation. The maximum number of DSUs issued to any one eligible participant under the DSU Plan together with any Common Shares issued to such participant pursuant to any other security-based compensation arrangement of the Corporation within any one-

year period, will not exceed 5% of the total number of outstanding Common Shares and there is a 10% cap as to Insiders. The total number of the DSU pool and outstanding DSUs were all reduced by a factor of 10, as a result of the 10:1 share consolidation of the Corporation effected as of November 10, 2021, and correspondingly the value of the individual DSUs that were already issued were increased by a factor of 10. In addition, in Fiscal 2024 and going forward the directors made the decision to take full payment of director compensation in DSUs instead of the previous practice of 50% cash, 50% DSUs, in an effort to save the Corporation cash payments. Also, in October of 2025, Lassonde renounced 101,315 DSUs and agreed that 2 of its nominees, Vince Timpano and Guy Blanchette, would not receive any compensation for being Board members and therefore Lassonde would not receive any more DSUs.

The current DSU Plan of the Corporation is available for review on the Corporation's SEDAR+ profile.

As of March 31, 2026, a total of 2,458,595 DSUs had been granted and were outstanding pursuant to the DSU Plan.

As set out above and as agreed at the October 30, 2025 AGM of the Corporation, the maximum number of shares which may be issuable under all of the Corporations' security-based compensation arrangements, inclusive of the Stock Option Plan and the DSU Plan, is subject to a total cap of 20% of the total number of outstanding shares of the Company for share-based compensation. Based on the issued and outstanding capital of the Corporation as of October 30, 2025 of 66,883,515, such cap was set at 13,376,703 Common Shares at such meeting, or such additional amount as may be approved from time to time by the shareholders of the Corporation and the Exchange. Such approval to change this cap is not being sought by the Corporation at the Meeting.

Therefore, adding the current number of share options and DSUs outstanding as of March 31, 2026 and deducting such sum from 13,376,703, there were 4,993,108 share options and/or DSUs available as of March 31, 2026 to be granted pursuant to the Stock Option Plan or the DSU Plan, subject to any other restrictions of such plans (such as the 10% insider cap).

Warrants

There are no warrants outstanding for the Corporation.

DIRECTOR COMPENSATION

Director compensation table

The following table describes all compensation provided to the directors of the Corporation, who are not also NEOs, for the most recently completed financial year ended March 31, 2026.

Name	Fees earned (\$)	Share-based awards (\$)	Option-based awards (\$) ⁽¹⁾	Non-equity incentive plan compensation (\$)	Pension value (\$)	All other compensation (\$)	Total (\$)
Guy Blanchette	0	35,612	0	N/A	N/A	Nil	35,612
John De Sousa	0	29,875	0	N/A	N/A	Nil	29,875
Claude Gilbert	0	11,500	0	N/A	N/A	Nil	11,500
Keith Harris	0	36,250	0	N/A	N/A	Nil	36,250
Ron McEachern	0	66,000	0	N/A	N/A	Nil	66,000
Vince Timpano	0	See Note 2	See Note 2	N/A	N/A	Nil	See Note 2

Notes:

- (1) Determined using the Black-Scholes pricing model at the date of grant because Management feels it is the best model to ascertain a fair, realistic value for options. No new share options were issued by the Corporation to any of the above parties in fiscal 2024-25. The Option-based awards costs represent the expense to the Corporation during fiscal 2024-25 for the currently outstanding share options of such party.
- (2) Each of Messrs. Blanchette and Timpano is a nominee of Lassonde and payment of board compensation was payable 100% by way of DSUs issued to Lassonde for the first six months of fiscal 2025/26, but for the last 6 months and going forward those two directors (and

therefore Lassonde) elected not to receive any director's compensation. Lastly, the total costs outlined for Mr. Blanchette reflect the total Lassonde compensation across both directors.

Incentive Plan Awards

Outstanding Option-Based Awards

There are no option-based awards outstanding for the financial year ended March 31, 2026 that have been granted to directors of the Corporation who are not also NEOs.

As to director's compensation, in the most recently completed fiscal year each director received a base fee of \$15,000. For fiscal 2026, the directors elected to have all of their directors fees paid to them by the Corporation in the form of DSUs. The Chairman of the Board receives an incremental fee of \$25,000 and the Chairman of the Audit Committee receives \$2,000. Each director also earns a fee of \$1,000 for each meeting attended. Lastly, as indicated in the notes above, starting in October 2025 each of Messrs. Blanchette and Timpano (nominees of Lassonde) elected not to take compensation as directors.

In addition to these attendance-related fees, the directors are typically compensated through the granting of stock options to encourage retention and more closely align the interests of the directors with the interests of shareholders while at the same time not drawing on the limited cash resources of the Corporation. As with the grant of options to the NEOs, the Corporation does not utilize a set of formal objective measures to determine option entitlements of directors, rather, long-term incentive grants, such as stock options, to NEOs are determined in a discretionary manner on a case-by-case basis, but having consideration to the number of options previously granted. There are no other specific quantitative or qualitative measures associated with option grants and no specific weights are assigned to any criteria individually, rather, the performance of the Corporation is broadly considered as a whole when determining the number of stock-based compensation (if any) to be granted and the Corporation does not focus on any particular performance metric.

Incentive Plan Awards—Value Vested or Earned During the Year

This information is outlined in the Director Compensation table above.

MATTERS TO BE ACTED UPON AT THE MEETING

Votes Required

Resolutions to be considered at the Meeting must be approved by the affirmative vote of not less than a majority of the votes cast in respect of that proposal in person or by proxy at the Meeting, with exception that the election of directors requires the approval by the affirmative vote of a majority of the votes cast by the disinterested Shareholders present in person or represented by proxy at the Meeting (i.e. directors should not be allowed to vote for themselves).

ELECTION OF DIRECTORS

The articles of the Corporation provide that the Board shall consist of a minimum of one and a maximum of ten directors, the number of which may be fixed from time to time by a resolution of the Board. The Corporation currently has seven directors and the number of directors of the Corporation proposed to be elected at the Meeting is now six. The term of office of the current seven directors will end at the conclusion of the Meeting. Unless a director's office is earlier vacated in accordance with the provisions of the *Business Corporations Act* (Ontario) (the "OBCA"), each director elected at the Meeting will hold office until the conclusion of the next annual meeting of the Corporation or, if no director is then elected, until a successor is elected.

The following table sets out the names of management's nominees for election as directors, each nominee's principal occupation, business or employment, the period of time during which each has been a director of the Corporation, the number of Common Shares beneficially owned by each, directly or indirectly, or over which each exercised control or direction, as at the date hereof.

Name and Residence	Principal Occupation For Last Five Years	Period during which served as a director	Shares Held or Beneficially Owned
Guy Blanchette, St. Bruno, PQ ⁽¹⁾	Strategic Advisor to the CEO, Lassonde Industries Inc.	September 28, 2022 to present	Nil ⁽⁴⁾
John De Sousa, Oakville, ON ⁽²⁾	Owner/operator at DeSousa Vineyards/De Sousa Investment Group	February 2011 to present	555,702 ⁽⁵⁾
Claude Gilbert, Brossard, PQ (2) (3) (9)	Corporate Director and Management Consultant	September 28, 2022 to present	Nil ⁽⁹⁾
Andrew Howard, Thornbury, ON	President and Chief Executive Officer, Diamond Estates Wines & Spirits Inc.	August 1, 2022 to present	536,334 ⁽⁶⁾
Ron McEachern, Toronto, ON (1) (2) (3)	Private Investor	September 28, 2022 to present	792,179 ⁽⁷⁾
Vince Timpano, Montreal, PQ	Chief Executive Officer of Lassonde Industries Inc.	September 26, 2024 to present	Nil ⁽⁸⁾

Notes:

- (1) Member of the Audit Committee.
- (2) Member of the Compensation Committee.
- (3) Member of the Compliance Committee
- (4) Mr. Blanchette is a nominee of Lassonde and Lassonde's holdings are listed in footnote 1 on page 6 of this Information Circular.
- (5) Mr. De Sousa also held 449,784 DSUs of the Corporation as of March 31, 2026..
- (6) Mr. Howard's share ownership is broken out as to 283,707 shares of the Corporation he owns personally, 169,514 owned by his spouse, and 83,113 shares owned through a wholly owned entity Red Tractor Wine Consultants Inc. He also holds options entitling him to purchase 1,600,000 common shares.
- (7) Mr. McEachern's share ownership is broken out as to 25,650 shares of the Corporation he owns personally and 766,529 shares owned through a wholly owned entity One St. Thomas Holdings Inc. He also held 616,555 DSUs of the Corporation as of March 31, 2026.
- (8) Mr. Timpano is an officer of Lassonde and Lassonde's holdings are listed in footnote 1 on page 6 of this Information Circular. Lassonde also held 773,283 DSUs of the Corporation as of March 31, 2026.
- (9) Mr. Gilbert also held 69,762 DSUs of the Corporation as of March 31, 2026.

Guy Blanchette – Director

Mr. Guy Blanchette FCPA FCA is a seasoned executive who currently acts as Strategic Advisor to the Chief Executive Officer of Lassonde Industries. Until March 2021 and for the last 14 years, he was Executive Vice-President and Chief Financial Officer of Lassonde Industries. He is a Fellow of the Order of the Chartered Professional Accountants of Quebec (FCPA) and was Chairman of the Board of the CPA Foundation of Quebec.

Prior to joining Lassonde, Mr. Blanchette was Vice-President and Treasurer of CAE. He also worked for Alstom Canada, Inc. as Chief Financial Officer; SNC Industrial Technologies Inc. as Vice-President, Finance and Strategic Planning, before being Vice-President, Treasurer of SNC-Lavalin and the founding General Manager of SNC-Lavalin Equity.

Mr. Blanchette holds a Bachelor of Business Administration with a major in Accounting from Université du Québec à Trois-Rivières. He graduated in 1982.

John De Sousa – Director

Mr. De Sousa has a long history in the Ontario wine industry. Though he started as an investor and property owner with a background and education in jewellery arts – goldsmithing – ultimately his business was sold to a larger chain in 1993. Mr. De Sousa also founded De Sousa Wine Cellars in 1988 and opened a full winery operation and retail store (De Sousa Wines Toronto) in downtown Toronto. Mr. De Sousa founded De Sousa Investments in 1998 with real estate holdings in downtown Toronto, Oakville, Niagara Peninsula and the United States. In 2008, De Sousa Wine Cellars and De Sousa Wines Toronto were both sold to Diamond Estates, while Mr. De Sousa retained his personal vineyards and became a shareholder of Diamond Estates. Mr. De Sousa currently operates De Sousa Vineyards, a 40-acre vineyard in Niagara supplying quality fruit to Niagara wineries, along with real estate holdings, De Sousa Investment Group.

Claude Gilbert – *Director*

Mr. Claude Gilbert, FCPA, FCIRP (ret.), ICD.D, is a corporate director and a management consultant. He performs interim management engagements and provides governance, strategy, financial, and M&A advisory services to enterprises facing challenges or sudden change. He currently serves as Chair of General Partner Finalta Capital Fund Inc. and as a director of not-for-profit organizations. He namely provided financial advisory services to the Corporation at the onset of the pandemic in 2020.

He is a retired partner of PricewaterhouseCoopers where he provided, over a period of 17 years, transaction advisory services to enterprises requiring financing, M&A or restructuring assistance, and worked with all types of stakeholders in several high-profile transactions. Prior to joining PwC, Mr. Gilbert was a partner at Ernst & Young where he acquired experience in the fields of insolvency and audit over 15 years. He also occupied, for five years, senior executive and financial positions with Groupe Coopérants and Giasson Real Estate Group.

Mr. Gilbert obtained a Bachelor of Business Administration from Université Laval in 1975. He became a Chartered Accountant in 1978 (Fellow in 2009), a Canadian Insolvency and Restructuring Professional in 1984 (Chair in 2005-2007 and Fellow in 2008), and a Graduate of the Directors Education Program of the Institute of Corporate Directors in 2011.

Andrew Howard – *Director, Chief Executive Officer, and President*

Mr. Howard was promoted to Chief Executive Officer and President of the Corporation on August 1, 2022, from this previous position as Chief Operating Officer – Estate Wines. Prior to joining the Corporation, Mr. Howard was the President of Equity Wine Group Inc. (“EWG”), a Canadian wine company that was acquired by the Corporation on October 6, 2021. Mr. Howard has extensive experience in both the Canadian wine industry — having been with EWG at its inception and leading its growth into a top VQA wine producer — and the beverage alcohol distribution business, as EWG had acquired, operated and sold a beverage alcohol sales agency. Prior to founding EWG, Andrew had an extensive and relevant background having also been a senior executive with Arterra, Labatt and Pepsi. Mr. Howard holds a B. Comm from Queens University.

Ron McEachern – *Director*

Mr. McEachern has over 45 years of experience building consumer brands. His experience includes senior marketing roles with Procter & Gamble Canada and over 20 years of general management assignments including President of PepsiCo Beverages Canada, President of Pepsi-Cola Western Europe, and President of PepsiCo Asia. He was also an Adjunct Professor at the Hong Kong University of Science and Technology for 10 years, teaching MBA and Executive MBA courses on building consumer brands in China and executive leadership. Today, Mr. McEachern is an investor in a wide range of start-up organizations.

Mr. McEachern has been a director for a wide range of public and private companies located in Canada, Ireland, England, China, the Philippines, and Thailand.

Mr. McEachern holds a BA from Queens University, an MBA from the Schulich School of Business (York University), and an ICD.D designation from the Institute of Corporate Directors and the University of Toronto’s Rotman School of Management.

Vince Timpano – *Director*

Mr. Timpano is a seasoned executive who is currently Chief Executive Officer of Lassonde Industries Inc. He joined Lassonde in September 2020 as President and Chief Executive Officer of the Corporation's U.S. subsidiary, Lassonde Pappas and Company Inc., and later served as President and Chief Operating Officer prior to his appointment as CEO.

Mr. Timpano has extensive commercial and operational experience as a corporate officer. Over the past 20 years, he has held various executive positions, including President, Global Coalitions at Aimia Inc., President of Coca-Cola Canada, and President and Chief Executive Officer of The Minute Maid Company Canada. He has also served on numerous boards, including as Chair of United Way Toronto. He currently serves on the Advisory Board of the Napoleon Group of Companies.

Mr. Timpano is a graduate of the Institute of Corporate Directors at the Rotman School of Management, University of Toronto, and holds an MBA from the Ivey Business School of Western University.

Corporate Cease Trade Orders or Bankruptcies

Each of the directors of the Corporation was subject to the cease trading order imposed on the Corporation from August 5 to August 27, 2025 for the failure by the Corporation to file its financial statements by the July 31, 2025 deadline owing to audit delays.

To the knowledge of the Corporation, other than as set forth above, no proposed director is, as at the date of this Circular, or has been, within 10 years before the date of the information circular, a director, chief executive officer or chief financial officer of any company (including the Corporation) that:

- (i) was subject to a cease trade order, other similar order, or an order that denied the relevant company access to any exemption under securities legislation, and which was in effect for a period of more than 30 consecutive days, that was issued while the proposed director was acting in the capacity as director, chief executive officer or chief financial officer; or was subject to an order that was issued after the proposed director ceased to be a director, chief executive officer or chief financial officer and which resulted from an event that occurred while that person was acting in the capacity as director, chief executive officer or chief financial officer; or
- (ii) is, as at the date of this Circular, or has been within 10 years before the date of the information circular, a director or executive officer of any company (including the Corporation) that, while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets; or
- (iii) has, within the 10 years before the date of this Circular, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the proposed director.

Management of the Corporation recommends that Shareholders vote in favour of the recommended directors. Shareholders can vote for all of these directors, vote for some of them and withhold for others, or withhold for all of them. Unless you give other instructions, the persons named in the enclosed form of proxy intend to vote FOR the election of each of the proposed nominees set forth above as directors of the Corporation.

APPOINTMENT AND REMUNERATION OF AUDITORS

At the Meeting, Shareholders will be requested by management of the Corporation to approve a resolution appointing MNP LLP (“MNP”) as auditors of the Corporation until the next annual meeting of Shareholders and to authorize the Board to fix their remuneration.

Management of the Corporation recommends that Shareholders vote in favor of appointing MNP as auditors of the Corporation and to authorize the directors to fix their remuneration. Unless you give other instructions, the persons named in the enclosed form of proxy intend to vote FOR the approval of the resolution to appoint MNP and to authorize the directors to fix their remuneration.

OTHER BUSINESS

Management of the Corporation is not aware of any matter to come before the Meeting other than the matters referred to in the notice of meeting.

CORPORATE GOVERNANCE PRACTICES

The Board has reviewed the Corporation's current corporate governance practices with reference to the applicable provisions of National Instrument 58-101 and has compiled the following analysis:

CORPORATE GOVERNANCE GUIDELINE	THE CORPORATION'S PRACTICE
1. Board of Directors	
(a) Disclose the identity of directors who are independent.	Five of the Corporation's proposed six directors (Guy Blanchette, John De Sousa, Claude Gilbert, Ron McEachern and Vince Timpano) are considered independent. Note that each of Guy Blanchette and Vince Timpano are nominees of Lassonde Industries Inc., whose holdings are disclosed in footnote 1 of page 6 of this Information Circular.
(b) Disclose the identity of directors who are not independent and describe the basis for that determination.	Andrew Howard is not considered to be an independent director by reason of his office as Chief Executive Officer.
2. Board of Directors	
If a director is presently a director of any other issuer that is a reporting issuer (or the equivalent) in a jurisdiction or a foreign jurisdiction, identify both the director and the other issuer.	None
3. Orientation and Continuing Education	
Describe what steps, if any, the Board takes to orient new Board members and describe any measures the Board takes to provide continuing education for directors.	Orientation includes regular Board meetings and monthly updates between the meetings concerning the Corporation's business. Because of the Corporation's relatively early stage of development as a public company it does not currently provide continuing education to Board members and instead relies on the Directors to pursue their own professional development as each are experienced directors and most belong to professional associations.
4. Ethical Business Conduct	
Describe what steps, if any, the Board takes to encourage and promote a culture of ethical business conduct.	The Board believes that management and the Board effectively monitor the ethical conduct of the Corporation and ensure that it complies with applicable legal and regulatory requirements, such as those of relevant securities commissions and the Exchange.
5. Nomination of Directors	
Disclose what steps, if any, are taken to identify new candidates for board nomination, including:	
(a) who identifies new candidates, and (b) the process of identifying new candidates.	The Board's size and cohesion allow it to effectively perform the duties and functions of a nominating committee. Given the Corporation's present stage of development, the proposed Board composition has been determined to be appropriate. A nomination committee will be created at the appropriate time.
6. Compensation	

CORPORATE GOVERNANCE GUIDELINE	THE CORPORATION'S PRACTICE
Disclose what steps, if any, are taken to determine compensation for the directors and CEO, including:	
(a) who determines the compensation; and (b) the process of determining compensation.	The Corporation's Compensation Committee is currently comprised of John De Sousa, Claude Gilbert (Chair) and Ron McEachern and examines executive compensation on an annual basis, making recommendations on setting such compensation to the Board. After the Meeting, it is proposed that Mr. De Sousa will be the Chair, Vince Timpano will be added to the Committee and Mr. Gilbert will step back from the Committee. All members of the Compensation Committee are independent members of the Board. On June 25, 2024, the Compensation Committee presented an updated Compensation Committee Charter, a copy of which is attached as Appendix B.
7. Other Board Committees	
If the Board has standing committees other than the audit, compensation and nominating committees, describe their function.	In July 2025 the Board established the Compliance Committee, currently comprised of Claude Gilbert (Chair), Keith Harris and Ron McEachern, all being independent members of the Board. After the Meeting it is contemplated that Guy Blanchette will join the Committee and Mr. Harris will step back from the Committee. The role of the Compliance Committee is to ensure detailed summaries of the regulatory environment and internal processes of the Corporation are recorded and aligned. The Charter of such Committee is attached as Appendix C.
8. Assessments	
Disclose what steps, if any, that the Board takes to satisfy itself that the Board, its committees and its individual directors are performing effectively.	The Board has not adopted formal procedures for assessing its own effectiveness, or that of the Audit Committee, or the individual directors. However, the Corporation believes that its corporate governance practices are appropriate and effective. The Corporation's method of corporate governance allows for the Corporation to operate efficiently, with checks and balances that control and monitor management and corporate functions without excessive administrative burden.

AUDIT COMMITTEE

The Corporation is required to have an Audit Committee comprised of not less than three directors, a majority of whom are not officers or employees of the Corporation or of an affiliate of the Corporation. The Corporation's Audit Committee currently consists of Keith Harris (as Chair), Guy Blanchette and Ron McEachern. After the Meeting it is contemplated that Claude Gilbert will join the Committee as Chair and Mr. Harris will step back from the Committee.

Audit Committee Charter

The Board has adopted a charter for its Audit Committee, the text of which is set forth in Appendix A attached hereto.

Independence

Multilateral Instrument 52-110 *Audit Committees*, ("MI 52-110") provides that a member of an audit committee is "independent" if the member has no direct or indirect material relationship with the issuer, which could, in the view of the issuer's board of directors, reasonably interfere with the exercise of the member's independent judgment.

Each of Guy Blanchette, Keith Harris and Ron McEachern are considered an independent director pursuant to Canadian securities laws, as is Claude Gilbert.

Financial Literacy

MI 52-110 provides that an individual is "financially literate" if he or she has the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can reasonably be expected to be raised by the Corporation's financial statements.

All existing members of the Audit Committee are financially literate as such term is defined in MI 52-110.

Guy Blanchette is a Fellow of the Order of the Chartered Professional Accountants of Quebec (FCPA) and was Chairman of the Board of the CPA Foundation of Quebec and holds a Bachelor of Business Administration with a major in Accounting from Université du Québec à Trois-Rivières. He was the Chief Financial Officer of Lassonde Industries Inc. from 2007 to 2021 and has over 40 years of financial and accounting experience.

Keith Harris is a Chartered Accountant with over 25 years of experience in the investment banking business. He has served as the Chief Financial Officer and on audit committees of a number of public companies.

Ron McEachern holds an MBA from the Schulich School of Business (York University), and an ICD.D designation from the Institute of Corporate Directors and the University of Toronto's Rotman School of Management. He has served in the management and as investor of a wide range of companies.

Claude Gilbert (proposed) is a Chartered Accountant with over 40 years of experience in lending, finance, restructuring and other corporate matters. He has served on Boards of Directors and audit committees of numerous private and public companies.

Audit Committee Oversight

Since the commencement of the Corporation's most recently completed financial year, the Audit Committee has not made any recommendations to nominate or compensate an external auditor which were not adopted by the Board.

Reliance on Certain Exemptions

Since the commencement of the Corporation's most recently completed financial year, the Corporation has not relied on:

- (a) the exemption in section 2.4 (*De Minimis Non-audit Services*) of MI 52-110; or
- (b) an exemption from MI 52-110, in whole or in part, granted under Part 8 (*Exemptions*).

Pre-Approval Policies and Procedures

The Audit Committee has not adopted any specific policies and procedures for the engagement of non-audit services.

Audit Fees

The following table sets forth the fees paid by the Corporation and its subsidiaries to its auditors for services billed for the financial years ended March 31, 2026 and March 31, 2025:

	2026	2025
Audit fees (\$)	\$250,000 ⁽¹⁾	\$388,723
Tax fees (\$)	\$35,000 ⁽¹⁾	\$38,900
All other fees (\$)	Nil	\$210,000 ⁽²⁾
Total	\$285,000	\$637,623

Notes:

- (1) This amount is approximate as the final audit costs were not available at the time of writing this Information Circular.
- (2) These fees were for the non-compliance matter outlined by the Corporation in its press releases in summer and fall 2025 relating to invoicing and practices in its consignment division.

The Corporation is a “venture issuer” as defined in MI 52-110 and is relying on the exemption in section 6.1 of MI 52-110 relating to Parts 3 (*Composition of Audit Committee*) and 5 (*Reporting Obligations*).

Report of the Audit Committee

In the performance of its oversight function, the Audit Committee reviewed and discussed the Corporation’s audited consolidated financial statements as of and for the financial year ended March 31, 2026, with management and the auditors. The audited financial statements were represented to have been prepared in accordance with Canadian generally accepted accounting principles.

The Audit Committee is satisfied that it appropriately fulfilled its mandate to the best of its ability during and for the financial year ended March 31, 2026. The financial statements and Management’s Discussion and Analysis for the financial year ended March 31, 2026 are included with the materials made available with this Circular.

INTEREST OF CERTAIN PERSONS IN MATERIAL TRANSACTIONS

Other than as set forth herein or as previously disclosed, the Corporation is not aware of any material interests, direct or indirect, by way of beneficial ownership of securities or otherwise, of any director or executive officer, nominee for election as a director or any shareholder holding more than 10% of the voting rights attached to the common shares of the Corporation or an associate or affiliate of any of the foregoing in any transaction in the preceding financial year or any proposed or ongoing transaction of the Corporation which has or will materially affect the Corporation.

There are potential conflicts of interest to which the directors and officers of the Corporation will be subject in connection with the operations of the Corporation. In particular, certain directors and officers of the Corporation are involved in managerial and/or director positions with other companies whose operations may, from time to time, be in direct competition with those of the Corporation or with entities which may, from time to time, provide financing to, or make equity investments in, competitors of the Corporation. Conflicts, if any, will be subject to the procedures and remedies available under the OBCA. The OBCA provides that, in the event that a director has an interest in a contract or proposed contract or agreement, the director shall disclose his interest in such contract or agreement and shall refrain from voting on any matter in respect of such contract or agreement unless otherwise provided by the OBCA.

INDEBTEDNESS OF DIRECTORS AND EXECUTIVE OFFICERS

No director, executive officer, promoter, member of management, nominee for election as director of the Corporation, or any of their associates or affiliates, is or has been indebted to the Corporation.

ADDITIONAL INFORMATION

Additional information relating to the Corporation is available on SEDAR+ at www.sedarplus.com. The Corporation's annual Management Discussion & Analysis and a copy of this Circular is available to anyone, upon request, from the Corporation at 1067 Niagara Stone Road, Niagara-on-the-Lake, Ontario L0S 1J0 and are accessible through its website. Shareholders may request a paper copy of these materials by calling the Corporation at (905) 641-1042. Instructions on how to access the materials online or to request a paper copy may also be found in the notice of meeting mailed separately. All financial information in respect of the Corporation is provided in the comparative financial statements and management discussion & analysis for its recently completed financial year.

APPROVAL OF THE BOARD

This Circular and the mailing of same to Shareholders have been approved by the Board.

DATED the 5th day of August, 2026.

BY ORDER OF THE BOARD

(signed) "Andrew Howard"

Andrew Howard
President and Chief Executive Officer

APPENDIX A
DIAMOND ESTATES WINES & SPIRITS INC.

AUDIT COMMITTEE CHARTER

Adopted by Resolution of the Board of Directors

Primary Objective

The primary objective of the Audit Committee is to assist the Board of Directors in fulfilling its oversight responsibilities to: (i) review financial reports and financial information provided to any regulatory authority or provided for release to the public and the Corporation's shareholders; (ii) review the Corporation's disclosure control systems; (iii) review the Corporation's internal control systems with respect to finance, accounting and legal compliance; and (iv) review the Corporation's accounting and financial reporting processes.

Composition

The Committee shall be composed of not less than three (3) directors, the majority of whom shall be independent and 'unrelated', as determined by the Board of Directors in accordance with applicable legislation and any requirements of such exchanges on which the securities of the Corporation are traded. The Committee's composition shall be in compliance with the stated requirements of Multilateral Instrument 52-110 "Audit Committees" and any amendments thereto.

All members of the Committee shall be financially literate and have a working familiarity with basic accounting and finance practices.

All members of the Committee shall be appointed by the Board of Directors at such time as shall be determined and shall serve until their successors are duly appointed. Any member may be removed or replaced by direction of the Board of Directors and shall in any event cease to be a member of the Committee forthwith upon such member ceasing to be a director of the Corporation. Committee members shall be entitled to such remuneration for serving on the Committee as may from time to time be determined by the Board.

Meetings

The members of the Committee so appointed shall elect from among their number a Chairman of the Committee. Such Chairman will appoint a secretary with responsibility for maintaining minutes of all meetings. The Secretary shall not be required to be a member of the Committee or a director of the Corporation and can be changed at any time upon notice from the Chairman.

The Committee shall meet as many times as it, in its discretion, deems necessary to discharge its responsibilities but in no event shall the Committee meet less than four (4) times per year. The time at which, and the place where, Committee meetings are held, the calling of the meetings and the procedure in respect of such meetings shall be determined by the Committee, unless provisions to the contrary are contained in the Corporation's by-laws or other constating documents or the Board of Directors shall determine otherwise. No business may be transacted unless a quorum of the Committee is present, the majority of the members of the Committee comprising such quorum. If the number of members of the Committee is an even number, one half of the number of members plus one shall constitute a quorum.

The Committee may invite or require the attendance at any meeting of such officers and employees of the Corporation, internal and external legal counsel or such other persons as the Committee deems necessary in order for the Committee to discharge its duties and responsibilities. The external independent auditors of the Corporation should be requested and, if deemed necessary, required to attend meetings of the Committee and to make presentations to the Committee as is deemed appropriate.

The Committee shall meet not less than once annually with the Corporation's independent auditors and without the presence of management. The Committee shall also meet with the independent auditors and management at least quarterly to review the Corporation's financial statements, including Management's Discussion and Analysis of Financial Condition and Results of Operations, and any press releases related thereto.

Notwithstanding the foregoing, and subject to the Corporation's constating documents, governing legislation and applicable regulatory and exchange rules, the Chairman of the Committee may exercise the powers of the Committee between meetings if required. In the event the Chairman does so exercise such powers, the Chairman shall immediately report in writing to the members of the Committee the actions or decisions taken in the name of the Committee and the same shall be recorded in the minutes of the Committee.

Duties and Responsibilities

- periodically review and, as required, recommend to the Corporation's Governance Committee any revisions or updates to this Mandate for the Governance Committee to forward to the Board of Directors for approval and implementation
- review interim quarterly financial statements and the audited annual financial statement, including related Management's Discussion and Analysis of Financial Condition and Results of Operations, together with any press releases related thereto and make a recommendation to the Board of Directors for approval and implementation
- discuss and review with management all financial information and earnings guidance which may be provided to the public in advance of the provision of such communication
- satisfy itself, on behalf of the Board of Directors, that all quarterly and annual financial results, and attendant Management's Discussion and Analysis of Financial Condition and Results of Operations, present fairly the financial condition of the Corporation, and are in accordance with generally accepted accounting principles
- act as an independent and objective party to monitor the Corporation's financial reporting process and the system of internal controls, including, as required, inspection of all books and records of the Corporation and its subsidiaries, discussion of such accounts and records and the financial position of the Corporation with senior management and the auditors of the Corporation and its subsidiaries and the commissioning of such reports or supplemental information as may be required in relation to the above
- recommend to the Board of Directors the appointment, retention, termination and compensation of the Corporation's independent auditors
- evaluate and oversee the work of the Corporation's independent auditors, including receipt and review of all reports and recommendations
- review the independent auditor's reports of all critical accounting policies and practices to be used, alternative treatments of financial information within generally accepted accounting principles, ramifications and use of alternative disclosures and treatments and other communications between the independent auditors and the Corporation's management
- satisfy itself on behalf of the Board of Directors as to the 'independence from management' of the external auditors, within the meaning given to such term in the rules and pronouncements of the applicable regulatory authorities and professional governing bodies
- ensure the independent auditor's rotation of the audit partner satisfies all regulatory requirements
- annually review and evaluate the performance of the Corporation's independent auditors and the audit partner, including opinions of management, and make such recommendations to the Board of Directors as appropriate

- review the annual audit plan and such advice as may be provided with respect to management and internal controls
- monitor the Corporation's internal accounting controls, information gathering systems and management reporting of internal control systems
- review with management and the independent auditors the relevance and appropriateness of the Corporation's accounting policies, recommended changes and approval thereof
- satisfy itself that the Corporation has implemented appropriate systems of internal control over financial reporting and the safeguarding of the Corporation's assets; review "risk management" procedures, including the identification of significant risks and the establishment of appropriate procedures to manage such risks; monitor corporate performance in light of acceptable risks
- review and approve the Corporation's communication and disclosure policies and controls and monitor compliance therewith
- review and approve the Corporation's investment and treasury policies and monitor compliance therewith
- review the annual proposed budget prepared by the Corporation's executive and make a recommendation to the Board of Directors for approval and implementation
- perform such other activities consistent with the Corporation's constituting documents, governing law and regulatory and exchange requirements as may be requested by the Board of Directors.

APPENDIX B
DIAMOND ESTATES WINES & SPIRITS INC.

COMPENSATION COMMITTEE CHARTER

Adopted by Resolution of the Board of Directors on June 25, 2024

There shall be a committee of the Board of Directors (the “Board”) to be known as the compensation committee (the “Committee”).

COMPOSITION

1. The Committee shall be composed of no fewer than three directors (at least 2 must be independent directors).
2. Members of the Committee will be appointed and removed by the Board at its sole discretion.
3. The Chair of the Committee shall be designated by the Board.
4. As soon as a member ceased to be independent, the member shall advise the Chair of the Committee and the Chair of the Board.

GOVERNANCE

In order to fulfill its role, the Committee shall be organized and governed in the following manner:

1. A majority of the members of the Committee shall represent a quorum;
2. If a quorum is present, action may be taken by the Committee upon the affirmative vote of a majority of the members present;
3. The Committee shall meet at least two times during each calendar year, and additionally as circumstances require;
4. The chairman or any two members may call a meeting of the Committee upon due notice to all members;
5. Unless waived in writing by all members, a notice of every meeting, including its agenda, shall be sent at least 24 hours in advance to every Committee member and to the Chairman of the Board;
6. Meetings of the Committee may take place in person, online or by phone;
7. The Chair of the Board may attend any meeting of the Committee;
8. The Committee may invite any person to attend its meetings to participate in discussions and review the Committee’s business;
9. Any independent member may ask for an in-camera session of the independent members before, during or after any meeting;
10. Action may be taken by the Committee without a meeting if all of the members of the Committee indicate their approval thereof in writing; and
11. The Committee shall have the authority to delegate to sub-committees of the Committee any of the responsibilities of the full Committee; and
12. The Committee shall have access to all relevant documents of the Company in the exercise of its purpose and responsibilities.

STATEMENT OF PURPOSE AND RESPONSIBILITIES

The Committee has direct responsibility to perform the following duties:

1. Annually review and recommend to the board for approval, corporate goals and objectives relevant to the compensation plans of the Chief Executive Officer, Chief Financial Officer, and all other senior employees of the Company with a base salary above \$100,000, and then approve compensation of these senior employees based on management’s evaluation against the goals and objectives and any other relevant factors;
2. Review and recommend to the Board for approval, management’s proposed variable compensation payment that is awarded to all employees with a base salary above \$100,000, as well as any other bonus payment, if any;

3. Review and recommend to the Board for approval, management's proposed compensation and employment terms and agreements of potential candidates for all senior positions within the Company with a base salary above \$100,000;
4. Review and recommend to the Board for approval, management's proposed agreements relative to employment termination of all employees with a base salary above \$100,000;
5. Periodically review the total compensation structure (both short-term and long-term) of the Company to determine whether the Company is properly incentivizing and rewarding its personnel;
6. Make recommendations to the Board regarding the adoption of new, and changes to existing, employee incentive compensation plans, including equity-based plans, and overseeing the Company's existing incentive compensation plans, including the issuance of awards pursuant to those plans;
7. Recommend to the Board compensation for all directors;
8. Prepare the compensation committee report as required;
9. Periodically review and assess the adequacy of this Charter and recommend any changes to the Board for approval;
10. Report its actions and any recommendations to the Board on a periodic basis; and
11. Review such other matters as the Board or the Committee shall deem appropriate.

POWERS OF THE COMPENSATION COMMITTEE

In order to fulfill its role, the Committee shall have the power to:

1. Recommend to the Board to adopt, amend or terminate compensation plans or Contracts if not presented to Compensation Committee for recommendation and not approved by the Board.
2. Retain a compensation consulting firm (or other expert) to assist in the assessment of the CEO and other executive officer compensation and to approve the consulting firm's or other expert's fee and retention terms. The Committee shall have sole authority to retain and terminate such consulting firm or expert, including sole authority to approve such consulting firm's or expert's fees and other retention terms; and
3. Retain legal, accounting or other experts that it determines to be necessary to carry out its duties and to determine compensation for such advisors.
4. Funding for such retained services shall be provided by the Company.

APPENDIX C
DIAMOND ESTATES WINES & SPIRITS INC.

COMPLIANCE COMMITTEE CHARTER

Adopted on July 29, 2025

I. General Focus

The Compliance Committee assists the board of directors of the Corporation (the “Board”) with overseeing the Corporation’s activities in the areas of compliance with laws and regulations applicable to its business.

The Committee shall have the authority to undertake the specific duties and responsibilities described below and the authority to undertake such other duties as are assigned by law, the Corporation’s certificate of incorporation or bylaws, or by the Board.

The Committee shall have the power to delegate its authority and duties to subcommittees or individual members of the Committee, as it deems appropriate in accordance with applicable laws and regulations.

The Committee shall have the power to retain counsel, accountants, auditors or other advisors as and on such terms as the Committee deems appropriate to discharge its duties and responsibilities. However, the Committee shall not engage the Corporation’s independent auditors to perform any services without approval of the Audit Committee. The Committee shall receive appropriate funding, as determined by the Committee, from the Corporation to pay any such counsel, accountants, auditors or other advisors.

II. Membership

The Committee shall consist of as many members as the Board shall determine, but in any event not fewer than three (3) members and such members must be independent directors. The members of the Committee shall be appointed annually by the Board, immediately following the annual general meeting of shareholders. However, all meeting minutes will be distributed to each committee members as well as the Chairman of the Board and CFO of the Corporation. Quarterly summary reports will be prepared for the Committee by the Corporate Secretary or their delegate in conjunction with members of management of the Corporation. The Chair of the Committee shall be appointed by the Board on an annual basis.

III. Meetings and Procedures

- A. The Chair of the Committee, in consultation with the Committee members, shall determine the schedule and frequency of the Committee meetings, which shall be no less than four (4) meetings annually. At all meetings of the Committee, the presence of a majority of the members of the Committee shall be necessary and sufficient to constitute a quorum for the transaction of business. Except when otherwise required by statute, the vote of a majority of the members of the Committee present and acting at a meeting at which a quorum is present shall be the act of the Committee. In the absence of a quorum, a majority of the members of the Committee present may adjourn the meeting from time to time, until a quorum shall be present. The Committee may also act by unanimous written consent of all the members. The Committee shall maintain written minutes or other records of its meetings and activities. Such minutes shall be distributed to each member of the committee and also filed with the Corporation’s records.
- B. The Chair of the Committee shall develop and set the Committee’s agenda in consultation with management. The agenda and information concerning the business to be conducted at each Committee meeting shall, to the extent practical, be communicated to the members of the Committee in advance of each meeting.
- C. In discharging its responsibilities, the Committee shall have sole authority to, as it deems appropriate, select, retain and/or replace outside advisors to provide independent advice to the Committee.

- D. The Chair of the Committee shall report to the Board following meetings of the Committee, and as otherwise requested by the Chairman of the Board. Reports may be written or oral depending on the preference of the Board of Directors.

IV. Responsibilities

The Committee shall oversee the Corporation's activities in the area of corporate compliance ("Corporate Compliance Program") that may impact the Corporation's business operations or public image, in light of applicable government and industry standards, as well as legal and business trends and public policy issues.

The Committee shall assess management's implementation of the Corporate Compliance Program elements, including:

- (i) The adequacy and effectiveness of policies and programs to ensure the Corporation's compliance with laws and regulations applicable to its business and any and all associated risks, including, without limitation, in the areas of billing compliance, environmental health and safety, equal opportunity employment practices, fraud and abuse and any possible financial irregularities.
- (ii) Review the significant reports to management or summaries thereof regarding the Corporation's compliance policies, practices, procedures and programs and management's responses thereto. Review any report of any matter involving criminal conduct or potential criminal conduct.
- (iii) The monitoring of significant external and internal investigations of the Corporation's business as they relate to possible violations of law by the Corporation or its directors, officers, employees or agents.
- (iv) The monitoring of the Corporation's implementation of actions in response to legislative, regulatory and legal developments affecting the business of the Corporation.
- (v) Report to the Audit Committee regarding legal matters (including the status of pending litigation) and compliance with legal, regulatory and contractual requirements that may have a material effect on the Corporation's business, financial statements or compliance policies, including any material reports or inquiries from regulatory or governmental agencies.
- (vi) The Corporation's Code of Conduct and written compliance policies and procedures that guide the Corporation and the conduct of its staff in day-to-day operations, and relevant education and training for the Board and all affected staff and the Corporation's agents;
- (vii) Appropriate mechanisms for staff to seek guidance and to report concerns;
- (viii) The Corporation's systems and processes that are designed to:
 - Periodically assess the Corporation's compliance obligations and associated risks;
 - Investigate alleged misconduct; and
 - Promote and enforce standards through incentive and disciplinary action;
- (ix) Necessary modifications to the Corporate Compliance Program; and
- (x) Efforts made to promote an ethical culture.

V. Reporting Structure

The Compliance Committee will report to the Board of Directors any items that suggest or uncovered non-compliance that could affect the Compliance Program or the Corporation. Any data suggesting significant non-compliance involving any of the business operations shall be reported to the Board immediately.

The Committee also shall oversee the Corporation's activities in the area of corporate responsibility that may have an impact on the Corporation's business operations or public image, in light of political and social trends and public policy issues.

VI. Evaluation

The Committee shall conduct an annual evaluation of its effectiveness. The Committee shall review and reassess its Charter on a periodic basis and submit any recommended changes to the Board for its consideration. The Committee shall perform such other functions and have such other powers as may be necessary or convenient for efficient discharge of its duties.

